## Medium Term Financial Plan to 2016/17

Security   Security		A	В	С	D	Е	F	G	Н
Service Costes	1	Scrutiny	Original	Budget	Base Budget	Indicative	Indicative	Indicative	Indicative
1	2		2011	/12	2012/13	2013/14	2014/15	2015/16	2016/17
Solidation and salary informers   50,5160   500,310   500,310   500,310   500,310   500,310   7,000,									
Formary   1,127,860									E00 210
Technology			•			•			•
Financian   1,041,980   1,94		, ,							•
Fig.									
11   Image	9	HR, IT, Customer							
12   Palming		=							
13		_							
14   Contringency   224,720   214,720   264,		Planning	707,700		568,850	568,850	568,850	568,850	568,850
15		Contingency	224 720		214 720	264 720	264 720	264 720	264 720
Salary increment						_0 :,: _0			
The finitation (estimate)		•				35,000	70,000	105,000	140,000
19   Provious year agroed growth & savings   0   0   8.280   20.54   0   2.3200		· · · · · · · · · · · · · · · · · · ·				-			
20 Net Cost of Service			•		0				
21   Investment Income									
22   Property Income									
23   31 Council Tax Freeze grant (2011/12)   (44   5.58)   (28   5.31 Council Tax Freeze grant (2012/13)   (45   5.595)   (4						,			
24   3.1 Council Tax Freeze grant (2012/19)		• •		287	* '			( )===;===)	( )===(;==0)
Section   Contribution to Earmarked Reserves   127,215   451,935   1.022,645	24	s.31 Council Tax Freeze grant (2012/13)	•		(143,166)				
Impact of known costs/savings on general fund balances   (279,932)   (27,020)   3,280   61,840   241,840   441,840   281,840   182,840				(451,595)	, , , , , , , , , , , , , , , , , , , ,	,			
27			(070,000)		, , , , , , , , , , , , , , , , , , , ,	*			
28   Variations to reserve budgets in direct services   0			(279,932)		(27,020)	3,280	ט1,840	∠41,840	441,840
Separtial Growth   S12,690   345,800   343,310   345,310   314,310   309,310   316,310   309,310   316,310   309,310   316,310   314,310   309,310   316,310   314,310   309,310   316,310   314,310   309,310   318,760   318,760   318,760   318,760   318,760   312,200   99,200   99,200   3200		I <sup>-</sup>	0		0	100,000	(40,000)	80,000	(40,000)
Section   Sect			812,690		345,800	343,310		314,310	* * * * * * * * * * * * * * * * * * * *
Sevenue impact of Capital Bids 2011/12   48,500    27,000   7,000									
Net Expenditure   11,520,950   10,215,858   10,447,924   10,617,204   11,001,565   11,460,345			•		· ·	.00,000	-		,
Met   Expenditure   11,520,950   10,215,858   10,447,924   10,617,204   11,001,565   11,460,345   13,600,34		Revenue impact of Capital Bids 2011/12	(48,500)		27,000	7,000	7,000	7,000	7,000
35   Contribution to Earmarked Reserves   127,215   451,595   1,202,468   1,102,645   1,102,645   1,102,645   1,102,645   1,102,645   1,102,645   1,102,645   1,102,645   1,102,645   1,102,645   1,102,645   1,102,645   1,102,645   1,102,645   1,102,645   1,022,645   1,		Net Expenditure	11.520.950		10.215.858	10.447.924	10.617.204	11.001.565	11.460.345
Total Contributions to Earmarked Reserves   127,215   451,595   1,202,468   1,102,645   1,102,645   1,062,645   1,102,645   (89,055)   (120,000)   (80,000)   (200,000)   (80,	35		11,0-0,000				,,	, ,	,
Total Usage of Earmarked Reserves   (286,245)   (69,505)   (120,000)   (220,000)   (200,000)   (200,000)   (80,000)   (1,824,88)   (11,87,10)   (1,679,590)   (1,954,70)   (2,301,660)   (1,18,710)   (1,879,80)   (1,18,710)   (1,679,590)   (1,954,750)   (1,954									
38			•		7 7				
Amount to be Financed		Total Usage of Earmarked Reserves		· · · · /			, ,	, ,	
All   Amount to be Financed   11,361,920   11,298,326   11,330,569   11,639,849   11,864,210   12,482,990   (2,01t/bution to (from) Balances   31,230   (550,080)   (1,118,710)   (1,679,590)   (1,795,470)   (2,301,660)   (3,201,660)   (4,118,710)   (1,679,590)   (1,795,470)   (2,301,660)   (4,118,710)   (1,679,590)   (1,795,470)   (2,301,660)   (4,320,569)   (4,356,604)   (3,960,549)   (3,920,944)   (3,881,734)   (4,820,569)   (4,356,604)   (3,960,549)   (3,920,944)   (3,881,734)   (4,820,569)   (4,356,604)   (3,960,549)   (3,920,944)   (3,881,734)   (4,820,569)   (4,356,604)   (3,960,549)   (3,920,944)   (3,881,734)   (4,820,569)   (4,356,604)   (3,960,549)   (3,920,944)   (3,881,734)   (4,820,569)   (4,356,604)   (3,960,549)   (3,920,944)   (3,881,734)   (4,820,569)   (4,356,604)   (3,960,549)   (3,920,944)   (3,881,734)   (4,820,569)   (4,356,604)   (3,960,549)   (3,920,944)   (3,881,734)   (4,820,569)   (4,356,604)   (3,960,549)   (3,920,944)   (3,881,734)   (4,820,569)   (4,356,604)   (3,960,549)   (3,920,944)   (3,881,734)   (4,820,569)   (4,820,569)   (4,356,604)   (3,960,549)   (3,920,944)   (3,881,734)   (4,820,569)   (4,820,569)   (4,356,604)   (3,960,549)   (3,920,944)   (3,881,734)   (4,820,569)   (4,8			(159,030)	382,090	1,082,468	882,843	1,022,645	802,043	1,022,645
Additional contribution to/(from) Balances   31,230   (550,080)   (1,118,710)   (1,679,590)   (1,795,470)   (2,301,660)   (3,201,660)   (3,201,660)   (4,326,660)   (4,326,660)   (4,326,660)   (4,326,660)   (4,326,660)   (3,960,549)   (3,920,944)   (3,881,734)   (3,881,734)   (4,820,569)   (4,326,660)   (4,326,660)   (4,326,660)   (3,960,549)   (3,920,944)   (3,881,734)   (3,8		Amount to be Financed	11,361,920		11,298,326	11,330,569	11,639,849	11,864,210	12,482,990
Add   Add									(2,301,660)
45   46   46   46   46   47   47   47   47		· ·							
46   Government Grant income   (5,598,015)   (4,820,569)   (4,356,604)   (3,960,549)   (3,920,944)   (3,881,734)   (4,820,569)   (4,356,604)   (3,960,549)   (3,920,944)   (3,881,734)   (4,820,569)   (4,356,604)   (3,960,549)   (3,920,944)   (3,881,734)   (4,820,569)   (4,356,604)   (3,960,549)   (3,920,944)   (3,881,734)   (4,820,569)   (4,820,569)   (4,356,604)   (3,960,549)   (3,920,944)   (3,881,734)   (4,820,569)		Budget Requirement (after use of reserves)	11,393,150		10,748,246	10,211,859	9,960,259	10,068,740	10,181,330
48   Collection Fund (surplus)/deficit transfer		Government Grant income	(5 508 015)		(4 820 560)	(4 356 604)	(3 960 549)	(3 920 944)	(3.881.734)
AB   Collection Fund (surplus)/deficit transfer   (144,300)   (201,056)   (100,000)   (1		dovernment drant income							
Gross amount to be met from Council Tax (before use of balances)  Net Amount to be met from Council Tax using balances = Tax base x Council Tax  Separate = Tax base x Council Tax  Gross amount to be met from Council Tax using balances = Tax base x Council Tax  Separate = Tax base x Council Tax		Collection Fund (surplus)/deficit transfer	, , ,					, , ,	, , ,
Abdatinces   Detainces   Det		Gross amount to be met from Council Tax (before use of			<b>`</b>	,			
50   balances=Tax base x Council Tax   5,650,835   5,726,621   5,755,255   5,899,710   6,047,796   6,199,596     51   52   Tax Base   48,426   49,075.5   49,320.9   49,567.5   49,815.3   50,064.4     53   Council Tax (0% in 12/13 & 13/14; then 2.0%)   116.69   116.69   116.69   119.02   121.40   123.83     55   Earmarked Revenue Reserves   (750,791)   (973,851)   (2,056,319)   (2,938,964)   (3,961,609)   (4,824,254)     55   Earmarked Revenue Reserves   (750,791)   (973,851)   (2,056,319)   (2,938,964)   (3,961,609)   (4,824,254)     56   60   At end of year - Earmarked Reserves   (591,761)   (382,090)   (2,056,319)   (2,938,964)   (3,961,609)   (4,824,254)   (5,846,899)     61   62   General Fund Balances   (3,325,792)   (2,961,091)   (2,411,011)   (1,292,301)   387,289   2,182,759     64   At end of year-General Fund Balances (min 5% budget   (3,357,022)   (2,961,091)   (2,411,011)   (1,292,301)   387,289   2,182,759   4,484,419     65   At end of year-General Fund Balances (min 5% budget   (3,357,022)   (2,961,091)   (2,411,011)   (1,292,301)   387,289   2,182,759   4,484,419     66   At end of year-General Fund Balances (min 5% budget   (3,357,022)   (2,961,091)   (2,411,011)   (1,292,301)   387,289   2,182,759   4,484,419     67   68   Council Tax base x Council Tax   (49,075.5   49,320.9   49,567.5   49,320.9   49,567.5   49,815.3   50,064.4     68   69   70,075   70,	49	,	5,613,005		0,270,701	0,070,300	1,019,000	,,∪∓∪,∠∪∪	0,001,200
Solution   Solution	EO	<u> </u>	5,650,835		5,726,621	5,755,255	5,899,710	6,047,796	6,199,596
52         Tax Base         48,426         49,075.5         49,320.9         49,567.5         49,815.3         50,064.4           53         Council Tax (0% in 12/13 & 13/14; then 2.0%)         116.69         116.69         116.69         119.02         121.40         123.83           54         Earmarked Revenue Reserves         At start of year - Reserves         (750,791)         (973,851)         (2,056,319)         (2,938,964)         (3,961,609)         (4,824,254)           57         58         Net reduction of/(Contribution to) Reserves         159,030         (382,090)         (1,082,468)         (882,645)         (1,022,645)         (862,645)         (1,022,645)           59         (includes govt grants direct to earmarked reserves)         At end of year - Earmarked Reserves         (591,761)         (382,090)         (2,056,319)         (2,938,964)         (3,961,609)         (4,824,254)         (5,846,899)           61         General Fund Balances         (3,325,792)         (2,961,091)         (2,411,011)         (1,292,301)         387,289         2,182,759           63         4t end of year-General Fund Balances (min 5% budget         (3,357,022)         (2,961,091)         (2,411,011)         (1,292,301)         387,289         2,182,759         4,484,419		Daiances=Tax Dase x Council Tax							
Council Tax (0% in 12/13 & 13/14; then 2.0%)   116.69   116.69   116.69   119.02   121.40   123.83   123.83		Tax Base	48.426		49.075 5	49.320.9	49.567.5	49.815.3	50.064 4
Start   Star			•		-	-		-	-
56       At start of year - Reserves       (750,791)       (973,851)       (2,056,319)       (2,938,964)       (3,961,609)       (4,824,254)         57       58       Net reduction of/(Contribution to) Reserves       159,030       (382,090)       (1,082,468)       (882,645)       (1,022,645)       (862,645)       (1,022,645)         59       At end of year - Earmarked Reserves       (591,761)       (382,090)       (2,056,319)       (2,938,964)       (3,961,609)       (4,824,254)       (5,846,899)         60       General Fund Balances       (3,325,792)       (2,961,091)       (2,411,011)       (1,292,301)       387,289       2,182,759         64       4       65       Use of/(contribution to) general fund balances       (31,230)       395,931       550,080       1,118,710       1,679,590       1,795,470       2,301,660         At end of year-General Fund Balances (min 5% budget       (3,357,022)       (2,961,091)       (2,411,011)       (1,292,301)       387,289       2,182,759       4,484,419	54								
S7   Net reduction of/(Contribution to) Reserves   159,030 (382,090)   (1,082,468) (882,645) (1,022,645) (862,645) (1,022,645)			<b></b>		/o=====	(0.055.5	(0.000.000	/O. O.O.:	(4.00:.0=::
Net reduction of/(Contribution to) Reserves   159,030 (382,090) (1,082,468) (882,645) (1,022,645) (862,645) (1,022,645) (1,0		At start of year - Heserves	(/50,791)		(973,851)	(2,056,319)	(2,938,964)	(3,961,609)	(4,824,254)
The second strict to earmarked reserves   Figure   Figu		Net reduction of/(Contribution to) Reserves	159 030	(382 090)	(1 082 468)	(882 645)	(1 022 645)	(862 645)	(1 022 645)
60       At end of year - Earmarked Reserves       (591,761)       (382,090)       (2,056,319)       (2,938,964)       (3,961,609)       (4,824,254)       (5,846,899)         62       General Fund Balances         63       At start of year-General Fund Balances       (3,325,792)       (2,961,091)       (2,411,011)       (1,292,301)       387,289       2,182,759         65       Use of/(contribution to) general fund balances       (31,230)       395,931       550,080       1,118,710       1,679,590       1,795,470       2,301,660         At end of year-General Fund Balances (min 5% budget       (3,357,022)       (2,961,091)       (2,411,011)       (1,292,301)       387,289       2,182,759       4,484,419			100,000	(002,000)	(1,002,400)	(002,040)	(1,022,040)	(002,070)	(1,022,040)
62       General Fund Balances         63       At start of year-General Fund Balances       (3,325,792)       (2,961,091)       (2,411,011)       (1,292,301)       387,289       2,182,759         64       Use of/(contribution to) general fund balances       (31,230)       395,931       550,080       1,118,710       1,679,590       1,795,470       2,301,660         At end of year-General Fund Balances (min 5% budget       (3,357,022)       (2,961,091)       (2,411,011)       (1,292,301)       387,289       2,182,759       4,484,419	60		(591,761)	(382,090)	(2,056,319)	(2,938,964)	(3,961,609)	(4,824,254)	(5,846,899)
63       At start of year-General Fund Balances       (3,325,792)       (2,961,091)       (2,411,011)       (1,292,301)       387,289       2,182,759         64       Use of/(contribution to) general fund balances       (31,230)       395,931       550,080       1,118,710       1,679,590       1,795,470       2,301,660         At end of year-General Fund Balances (min 5% budget       (3,357,022)       (2,961,091)       (2,411,011)       (1,292,301)       387,289       2,182,759       4,484,419								·	
64       Use of/(contribution to) general fund balances       (31,230)       395,931       550,080       1,118,710       1,679,590       1,795,470       2,301,660         At end of year-General Fund Balances (min 5% budget       (3,357,022)       (2,961,091)       (2,411,011)       (1,292,301)       387,289       2,182,759       4,484,419			(0.005.700)		(0.004.004)	(0.444.044)	(4.000.004)	007.000	0.400.750
65       Use of/(contribution to) general fund balances       (31,230)       395,931       550,080       1,118,710       1,679,590       1,795,470       2,301,660         At end of year-General Fund Balances (min 5% budget       (3,357,022)       (2,961,091)       (2,411,011)       (1,292,301)       387,289       2,182,759       4,484,419		At start of year-General Fund Balances	(3,325,792)		(2,961,091)	(2,411,011)	(1,292,301)	387,289	2,182,759
66 At end of year-General Fund Balances (min 5% budget (3,357,022) (2,961,091) (2,411,011) (1,292,301) 387,289 2,182,759 4,484,419		Use of/(contribution to) general fund balances	(31,230)	395,931	550 080	1.118.710	1.679.590	1.795.470	2.301.660
			(5.,200)	230,001	333,000	.,,,,	.,575,000	.,. 55, 17 5	_,001,000
67   requirement)		,	(3,357,022)	(2,961,091)	(2,411,011)	(1,292,301)	387,289	2,182,759	4,484,419
	67	requirement)							

1

## Medium Term Financial Plan to 2016/17

	A	В	С	D	Е	F	G	Н
68		Impact of known costs/		Indicative	Indicative	Indicative	Indicative	Indicative
69		savings budgeted not						
70		Daagotoa	achieved					
71		201	1/12	2012/13	2013/14	2014/15	2015/16	2016/17
72	* Impact of known costs/savings							
70	Revenue savings from capital projects not achieved (line		50,000					
73		(000,000)	00.050			•	0	
74	Reduction in costs of council's operational property	(202,280)	22,950		0	0	0	0
74 75	Service review savings (below 4th tier)	(140,642)			0	0	0	0
	Reduction in Car Allowances	(78,960)	7,340	(4,620)	(16,860)	(29,100)	(29,100)	(29,100)
	Net future unavoidable budget changes	(70,000)	7,040	(4,020)	200,000	400,000	600,000	800,000
	One off costs from savings (line 23)	383,850	(35,000)	35,000		20,000	000,000	000,000
	Review of Corporate Management	(80,000)	(88,888)	00,000	(16,060)	(16,060)	(16,060)	(16,060)
	Freedom to increase planning fees	(161,900)	161,900		(:0,000)	(10,000)	(,)	(10,000)
	FFtF phase III	(101,000)	,	(57,400)	(193,800)	(313,000)	(313,000)	(313,000)
	Forecast outturn for 2011/12 (as at Qtr 2)		188,454	(- , )	( ) /	(= = ;= = = )	( ) /	(= = ,= = = )
83		(279,932)	395,644	(27,020)	3,280	61,840	241,840	441,840
84					·	·	·	
84 85								
86								
87			_		_			
88	Assumptions and %age changes							
89								
90	% Council Tax increase	0.00%		0.00%	0.00%	2.00%	2.00%	2.00%
	% increase in budget requirement	3.8%		-5.7%	-5.0%	-2.5%	1.1%	1.1%
92								
	Variables							
	Change in formula grant (from base)	-15.20%		-11.80%	-7.00%	-6.00%	-1.00%	-1.00%
	CT Base growth			1.34%	0.50%	0.50%	0.50%	0.50%
	CT charge increase	0.00%		0.00%	0.00%	2.00%	2.00%	2.00%
102								
103								
	<u>Notes</u>							
105			Fallmanted	(0.000)	(0.000)	(0.000)	(0.000)	(0.000)
100	This does not include the net impact of discretionary rate		Estimated at:	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)
	6 relief to Active Nation							
	17 Line 94 - Base is 10/11 for the CSR to 14/15. 15/16 and 16/17 is reduction from previous financial year							
108								

2 As at 14/12/11